



Kkalpana Industries (India) Limited

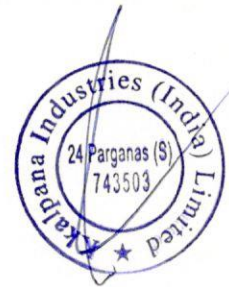
Report pursuant to Section 121(1) of the Companies Act, 2013 read with Rule 31 of the Companies (Management and Administration) Rules, 2014

The 40th Annual General Meeting of the Members of the Company (hereinafter referred to as "Meeting" or "AGM") was held on Tuesday, 23rd day of September, 2025 at 11:30 A.M. (IST) through Video Conferencing ("VC")/ Other Audio Visual Means ("OAVM") in accordance with General Circular No. 20/2020 dated 5th May, 2020 and General Circular No. 09/2024 dated 19th September, 2024 issued by the Ministry of Corporate Affairs ("MCA") (collectively referred to as "MCA Circulars") and Securities and Exchange Board of India ("SEBI") Circular No. SEBI/HO/CFD/CMD1/CIR/ P/2020/79 dated 12th May, 2020 and SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated 3rd October, 2024 (collectively referred to as "SEBI Circulars") and as per the applicable provisions of the Companies Act, 2013 ("the Act") and related rules thereunder and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations").

Mr. Narrindra Suranna (DIN: 00060127), Chairman cum Managing Director and Chief Executive Officer of the Company, chaired the proceedings of the Meeting.

After verifying the quorum, at the start of the meeting, the Chairman called the meeting to order. As per the attendance record provided by National Securities Depository Limited ("NSDL"), the total attendance recorded in the said meeting was 87 (including promoters/promoter group). The Quorum was present throughout the meeting. The deemed venue of the meeting was the Registered Office of the Company situated at Bhasa, No.14, P.O. & P.S. Bishnupur, Diamond Harbour Road, South 24 Parganas – 743503, West Bengal.

Mr. Narrindra Suranna (DIN: 00060127), Chairman cum Managing Director and Chief Executive Officer along with Dr. P. R. Mukherjee (DIN: 00240758), Whole Time Director and Chairman of Corporate Social Responsibility Committee, participated in this meeting through VC from Kolkata. Mr. Ddev Surana (DIN: 08357094), Director participated through VC from Mumbai.





Kkalpana Industries (India) Limited

Mr. Indar Chand Dakalia, Chief Financial Officer and Mrs. Swati Bhansali (Membership No. ACS 52755), Company Secretary of the Company participated in the meeting through VC from Kolkata.

Mr. Samir Kumar Dutta (DIN: 07824452), Independent Director and Chairman of Audit Committee and Nomination and Remuneration Committee of the Company, Mrs. Ramya Hariharan (DIN: 06928511), Independent Director and Chairman of Stakeholder Relationship Committee of the Company and Mr. Dhari Lal Goenka (DIN: 10717410), Independent Director participated through VC from their respective locations in Kolkata.

Mr. Dipankar Chakravarti, Representative of Statutory Auditors of the Company viz. M/s B. Chakrabarti & Associates, Chartered Accountants, Mr. Dipak Lal, Partner of M/s D. Sabyasachi & Co., Cost Auditor of the Company, Mr. Aditya Kumar Das, representative of M/s B. Mukherjee & Co., the Internal Auditor of the Company and Mr. Ashok Kumar Daga, Secretarial Auditor and Annual Secretarial Compliance Auditor of the Company and also the Scrutinizer for the meeting and voting thereat participated in the meeting through VC from their respective offices in Kolkata.

Thereafter, the Chairman requested Mrs. Swati Bhansali, the Company Secretary to brief the members about the various facilities being provided by the Company for this AGM. She informed the attendees that remote e-voting facility was provided to all the members entitled to vote, on all resolutions set forth in the notice, as per the provisions of MCA Circulars and SEBI Circulars and provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Amendment Rules, 2015 and Regulation 44 of SEBI Listing Regulations and Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India ("ICSI"). The remote E-voting was open from 9:00 a.m. (IST) on Saturday, 20th September, 2025 to 5:00 p.m. (IST) on Monday, 22nd September, 2025. The facility of E-voting at the Meeting was also provided to the members who had not voted through Remote E-Voting and the facility continued to be available till 15 minutes after the conclusion of the meeting. Mr. Ashok Kumar Daga, Practicing Company Secretary, was appointed as Scrutinizer for the Electronic Voting Facility (both Remote E-Voting and E-Voting at AGM) being provided at the





Kkalpana Industries (India) Limited

AGM. She also informed the members that the Notice of 40th AGM ("Notice") and the Annual Report for the Financial Year 2024-25 ("Annual Report") were sent to shareholders of the Company, through electronic mode only to those members, who were holding shares of the company as on the benpose date for sending Notice and Annual Report, i.e., 15th August, 2025 and whose mail IDs were registered with the Depositories/ RTA- CB Management Services Private Limited/ Company on 28th August, 2025 and it was also available on website. Further, in terms of Regulation 36(1)(b) of SEBI Listing Regulations, the company had, on 25th August, 2025, sent letters to those shareholders whose e-mail addresses were not available with the Company/RTA/ Depositories, stating the weblink where the copy of Annual Report along with Notice would be available on the website of the Company. Newspaper publication was made on 25th August, 2025 prior to dispatch and 29th August, 2025 after completion of dispatch, as required pursuant to the earlier referred Circulars, in accordance with Section 101 and Section 136 of the Act read with relevant Rules made thereunder and the MCA Circulars and SEBI Circulars, referred above. She mentioned that the Statutory Audit Report on Financial Statements did not contain any qualifications, observations and adverse remarks on the financial statements and material bearing on the functioning of the Company and hence, it was taken as read. It was also informed to the attendees that the Register of Directors and Key Managerial Personnel and their respective shareholding, Register of Contracts and Arrangement in which Directors are interested, Register of Members and other statutory records as per the provisions of the Act and requisite rules thereof (as modified/ re-enacted/ amended/ notified, from time to time and as applicable) were available, in electronic mode, for inspection by the members of the Company.

Since the AGM was being held through VC, the facility for appointment of proxy by members was dispensed with in accordance with MCA Circulars and SEBI Circulars hence the proxy register was not available for inspection.

MCA has launched 100 Days Saksham Niveshak Campaign for KYC and other related updations and shareholder engagement to prevent transfer of Unpaid/Unclaimed Dividends to Investor Education and Protection Fund ("IEPF") from 28th July, 2025 to 6th November, 2025. This initiative aims to create awareness amongst investors



Regd. Office : Bhasa, No.14, P.O. & P.S. Bishnupur, Diamond Harbour Road, 24 Parganas (S) - 743503, West Bengal
Tel. : +91-33-4064 7843, E-mail : kolkata@kkalpana.co.in, www.kkalpanagroup.com

CIN : L19202WB1985PLC039431



Kkalpana Industries (India) Limited

and facilitate the resolution of pending issues relating to unclaimed dividends and share transfer to IEPF, updation of KYC and nomination details, and enable investors to claim their rightful entitlements. Attention of the members was then drawn in respect to shares which were transferred to IEPF. She requested the members to claim their shares by the following steps as prescribed and submit e-form along with relevant documents and also send the hard copy of requisite documents as mentioned in the website of IEPF Authority at www.iepf.gov.in. It was also informed that the Company had participated in Saksham Niveshak Campaign, details whereof were hosted on the website of the Company and that of the stock exchanges where the shares of the company are listed. Newspaper Publication was made on 29th August, 2025. The details of unclaimed/unpaid dividends and those transferred to IEPF including shares, if any transferred thereto was informed to be available on the website of the company and all members were requested to claim any unpaid/unclaimed dividends from the company and dividend/shares transferred to IEPF from IEPF Authority.

The Company Secretary thereafter informed that the Chairman speech is part of the Annual Report. Since the Notice was already circulated, in electronic mode, to the members, it was taken as read. While considering the first item of the Notice, the members were informed that there were no qualification, reservation or adverse remark in the Auditor's Report on the financial statements and also in the report of the Secretarial Auditor and Annual Secretarial Compliance Auditors of the Company and therefore, these reports need not be read. Thereafter one after the other the businesses proposed to be transacted were taken up. It was thereafter informed that Item Number 3 and 4 were special business proposed for consideration in the meeting and related statement pursuant to Section 102 of the Act and proposed resolution for the same formed part of the Notice.

The Company had also given the option to the members to register themselves as speakers at the AGM. The window for registering oneself as Speaker was kept open till Friday, 12th September, 2025. During such period only 32 (Thirty Two) members registered themselves as Speaker. The Company Secretary invited the Speakers to raise questions, offer comments or seek clarifications on the Annual Report and accounts or on any of the items stated in the Notice of the Company. She invited the Speakers were then allowed to speak chronologically in order of their



Regd. Office : Bhasa, No.14, P.O. & P.S. Bishnupur, Diamond Harbour Road, 24 Parganas (S) - 743503, West Bengal
Tel. : +91-33-4064 7843, E-mail : kolkata@kkalpana.co.in, www.kkalpanagroup.com

CIN : L19202WB1985PLC039431



Kkalpana Industries (India) Limited

registration as Speaker. It was noted that 29 speakers did not attend the meeting and hence the remaining speakers were allowed to speak. Upon the speaker completing their submissions, the Company Secretary thanked the speakers for their kind words.

She informed that the voting results would be made available on the website of the Company and also on the website of NSDL and Stock Exchanges where the shares of the Company are listed, within two working days from the conclusion of the meeting and one way webcast of the meeting will be hosted on the website of the Company shortly.

The meeting concluded with a Vote of Thanks to the Chair and the attendees of the meeting. The facility for E-Voting at the AGM was kept open for the next 15 minutes. Thereafter the Scrutinizer unblocked the votes cast by the members of the Company (both Remote E-Voting and E-Voting at the AGM) in the presence of two witnesses who were not in employment of the Company.

The Scrutinizer had since carried out the scrutiny of all the electronic votes received upto the close of remote e-voting period on 22nd September, 2025 and E-Votes cast at the AGM and submitted his report on 23rd September, 2025.

The Consolidated Results as per the Scrutinizers' Report dated 23rd September, 2025 are appended at the end of the attached AGM minutes.

All the business proposed before the 40th AGM were conducted as per the relevant provisions of the Act, the Rules made thereunder, Secretarial Standard-2 (SS-2) on General Meeting issued by ICSI, SEBI Listing Regulations, as modified/ re-enacted/ amended/ notified, from time to time, and the MCA Circulars and SEBI Circular and other applicable circulars/ guidelines issued by the MCA/ SEBI.

There was no adjournment or postponement of the meeting or any change in the venue of the 40th AGM of the Company. The detailed minutes of the said meeting containing the correct and fair proceedings of the meeting are enclosed herewith.

Date: 22-10-2025

Place: Kolkata



Chairman

MINUTES OF THE FORTIETH ANNUAL GENERAL MEETING OF THE MEMBERS OF KKPALPANA INDUSTRIES (INDIA) LIMITED HELD ON TUESDAY, 23RD SEPTEMBER 2025, AT 11:30 A.M. (IST) THROUGH VIDEO CONFERENCING / OTHER AUDIO-VISUAL MEANS.

Deemed Venue of Meeting - Registered Office situated at Bhasa, No. 14, P.O. & P.S. Bishnupur, Diamond Harbour Road, South 24 Parganas – 743503, West Bengal

MEMBERS OF THE BOARD OF DIRECTORS:

Present through Video Conferencing -

- Mr. Narrindra Suranna (DIN: 00060127) - Chairman-cum-Managing Director and Chief Executive Officer**
- Dr. P. R. Mukherjee (DIN: 00240758) - Whole time Director**
Also the Chairman of Corporate Social Responsibility Committee of the Company
- Mr. Ddev Surana (DIN: 08357094) - Director**
(from Mumbai)
- Mr. Samir Kumar Dutta (DIN: 07824452) - Independent Director**
(from Kolkata)
Also the Chairman of the Nomination and Remuneration Committee and Audit Committee of the Company
- Mrs. Ramya Hariharan (DIN: 06928511) - Independent Director**
(from Kolkata)
Also the Chairman of the Stakeholder Relationship Committee of the Company
- Mr. Dhari Lal Goenka (DIN: 10717410) - Independent Director**
(from Kolkata)

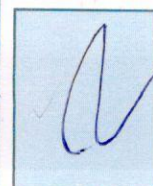
IN ATTENDANCE PHYSICALLY:

- Mr. Indar Chand Dakalia - Chief Financial Officer**
Mrs. Swati Bhansali - Company Secretary

Mr. Dipankar Chakravarti, Representative of Statutory Auditor of the Company viz. M/s B. Chakrabarti & Associates, Mr. Dipak Lal, Representative of Cost Auditor of the Company viz. M/s D. Sabyasachi & Co., Mr. Aditya Kumar Das, Representative of Internal Auditor of the Company viz. M/s B. Mukherjee & Co. and Mr. Ashok Kumar Daga, Practicing Company Secretary who was the Secretarial Auditor, Annual Secretarial Compliance Auditor and Scrutinizer were present, by Invitation, through Video Conference from their respective Offices in Kolkata.

87 Members (including Promoters / Promoter Group) participated through VC/OAVM.

CHAIRMAN'S
INITIALS



1. In accordance with Article No. 90 of the Articles of Association of the Company, Mr. Narrindra Suranna, Chairman of the Company, took the chair.
2. The following documents and Registers were available, in electronic mode, for inspection:
 - i) Notice convening the 40th Annual General Meeting ("AGM").
 - ii) Board's Report along with Annexures thereto for the Financial Year ended 31st March, 2025.
 - iii) The Audited Financial Statement and Auditor's Report thereon for the Financial Year ended 31st March, 2025 of the Company.
 - iv) The Register of Directors and Key Managerial Personnel and their shareholdings, maintained under Section 170 of the Companies Act, 2013 ("the Act") and related rules, as amended/ modified, from time to time.
 - v) The Register of Contacts or Arrangements in which the Directors were interested, maintained under Section 189 of the Act and related rules, as amended / modified, from time to time.
 - vi) Copy of Resolutions passed by Shareholders in earlier General Meetings.

Since the meeting was being held through Video Conferencing ("VC")/ Other Audio-Visual Means ("OAVM") and the option to register proxy had been dispensed with, in accordance with General Circular No. 20/2020 dated 5th May, 2020 and General Circular No. 09/2024 dated 19th September, 2024 issued by the Ministry of Corporate Affairs ("MCA") (collectively referred to as "MCA Circulars") and Securities and Exchange Board of India ("SEBI") Circular No. SEBI/HO/CFD/CMD1/CIR/ P/2020/79 dated 12th May, 2020 and SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated 3rd October, 2024 (collectively referred to as "SEBI Circulars"), hence no entries were made in the proxy register and it was not made available for inspection.

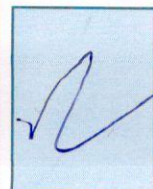
3. At 11:30 am (IST), the Chairman announced that the requisite quorum was present and therefore the meeting was called to order.
4. The Chairman commenced the meeting by welcoming the members to the 40th AGM and requested Mrs. Swati Bhansali, the Company Secretary to brief the attendees about the various facilities being made available at the AGM.
5. The Company Secretary mentioned that all Directors were present. She introduced the panelists as mentioned above to the participants of the meeting and informed them of their respective modes of participation.
6. She informed the members that the company had, in terms of provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") and

CHAIRMAN'S
INITIALS



Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India ("ICSI"); as amended/ modified/ notified/ and as applicable, from time to time, provided the members had the facility for Remote E-voting which was made available to the members from 9:00am (IST) on 20th September, 2025 till 5:00pm (IST) on 22nd September, 2025. E-voting at the AGM was also made available to the members who had not cast their vote through Remote E-Voting and the same was kept open till 15 minutes after the conclusion of meeting. Mr. Ashok Kumar Daga, Practicing Company Secretary was appointed as the Scrutinizer for the meeting (both Remote E-Voting and E-Voting at AGM). Further in accordance with Section 101 and Section 136 of the Act read with relevant Rules made thereunder and in accordance with MCA Circulars and SEBI Circulars and as per the applicable provisions of the Act and the SEBI Listing Regulations, the company had sent Notice of 40th AGM ("Notice") and Annual Report for the Financial Year 2024-25 ("Annual Report") to the shareholders of the Company, through electronic mode only to those members, who were holding shares of the company as on the benpose date for sending Notice and Annual Report, i.e., 15th August, 2025 whose E-mail Ids were registered with the Company/ Registrar and Share Transfer Agents (RTA) - CB Management Services Pvt. Ltd./ Depositories of the Company on 28th August, 2025. Further, in terms of Regulation 36(1)(b) of SEBI Listing Regulations, the company had, on 25th August, 2025, sent letters to those shareholders whose e-mail addresses were not available with the Company/RTA/ Depositories, stating the weblink where the copy of Annual Report along with Notice would be available on the website of the Company. Newspaper publication was made on 25th August, 2025 prior to dispatch and 29th August, 2025 after completion of dispatch, as required pursuant to the earlier referred Circulars, in accordance with Section 101 and Section 136 of the Act read with relevant Rules made thereunder and the MCA Circulars and SEBI Circulars, referred above.

7. The members were informed that the Auditors' Report on the Annual Accounts of the Company for the financial year ended 31st March, 2025 did not contain any qualifications, observations or comments on financial transactions or matters which had adverse effect on the functioning of the Company and since in terms of Section 145 of the Act, only the qualifications, observations or comments, mentioned in the Auditors' Report, which have adverse effect on the functioning of the Company, were required to be read at the general meeting, the Auditors' Report was not required to be read.
8. She mentioned that all registers and statutory documents as mentioned above were available for inspection in electronic mode. However, since AGM was held through VC therefore proxy register was not available for inspection.
9. MCA has launched 100 Days Saksham Niveshak Campaign for KYC and other related updations and shareholder engagement to prevent transfer of Unpaid/Unclaimed Dividends to Investor Education and Protection Fund ("IEPF") from 28th July, 2025 to 6th November, 2025. This initiative aims to create awareness amongst investors and facilitate the resolution of pending issues relating to unclaimed dividends and share transfer to IEPF, updation of KYC and

CHAIRMAN'S
INITIALS

nomination details, and enable investors to claim their rightful entitlements. Attention of the members was then drawn in respect to shares which were transferred to IEPF. She requested the members to claim their shares by the following steps as prescribed and submit e-form along with relevant documents and also send the hard copy of requisite documents as mentioned in the website of IEPF Authority at www.iepf.gov.in. It was also informed that the Company had participated in Saksham Niveshak Campaign, details whereof were hosted on the website of the Company and that of the stock exchanges where the shares of the company are listed. Newspaper Publication was made on 29th August, 2025. The details of unclaimed/unpaid dividends and those transferred to IEPF including shares, if any transferred thereto was informed to be available on the website of the company and all members were requested to claim any unpaid/unclaimed dividends from the company and dividend/shares transferred to IEPF from IEPF Authority.

10. She then informed that the Chairman speech is part of the Annual Report. Since the Notice dated 16th May, 2025 convening the 40th Annual General Meeting, the Annual Accounts for the Financial Year ended 31st March, 2025, including reports of Statutory Auditor's and the Directors Report along with annexures thereto including Report of Secretarial Auditor and Annual Secretarial Compliance Auditor, were already circulated to the members, in electronic mode, the same were taken as read.
11. The Company Secretary, took up the official business of the meeting and the following Ordinary Resolutions were considered and passed:

ORDINARY BUSINESS

Item No. 1

ADOPTION OF AUDITED BALANCE SHEET AS AT 31ST MARCH, 2025, THE STATEMENTS OF PROFIT & LOSS ACCOUNTS AND CASH FLOW STATEMENT FOR THE YEAR ENDED AS ON THAT DATE AND THE BOARD'S REPORT AND REPORT OF STATUTORY AUDITORS THEREON.

12. Item No. 1 pertaining to adoption of the Audited Balance Sheet as at 31st March, 2025, the Statement of Profit & Loss Accounts and Cash Flow Statement for the year ended as on that date and the Statutory Auditor's Report thereon and also the Board's Report for the Financial Year 31st March, 2025, to be passed as Ordinary Resolution was taken as read. The Resolution for Item No. 1 read as follows:

"RESOLVED THAT the Audited Balance Sheets as at 31st March, 2025, statements of Profit & Loss Account and Cash Flow Statements for the year ended as on that date including notes, the Auditors' Report thereon and the Board's Report along with its annexures including Management Discussion and Analysis, the Reports of the Secretarial Auditors, the Corporate Governance Report etc, as circulated to

CHAIRMAN'S
INITIALS



the Shareholders and laid before the meeting, in electronic mode, be and are hereby received, considered, approved and adopted."

Item No. 2

RE-APPOINTMENT OF DR. PRANAB RANJAN MUKHERJEE (DIN: 00240758) WHO RETIRES BY ROTATION AND BEING ELIGIBLE, OFFERED HIMSELF FOR RE-APPOINTMENT.

13. As per Article No. 136 of the Articles of Association of the Company and statutory requirements of provisions of section 152 of the Act, one third of the directors eligible to retire by rotation would retire at the Annual General Meeting. As such, Dr. Pranab Ranjan Mukherjee (DIN: 00240758) retired in accordance with the Articles of Association and specified provisions of Act and being eligible, offered himself for re-appointment. The following resolution was passed as Ordinary Resolution:

"**RESOLVED THAT** Dr. Pranab Ranjan Mukherjee (DIN: 00240758), who retires by rotation at this meeting in accordance with the Article No. 136 of the Articles of Association and provisions of section 152 of the Companies Act, 2013 and who being eligible for re- appointment had offered himself for appointment, be and is hereby re-appointed as the Director of the Company."

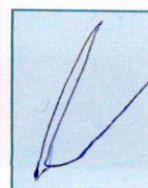
SPECIAL BUSINESS

Item No. 3

APPROVAL OF THE REMUNERATION PAYABLE TO THE COST AUDITORS OF THE COMPANY FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026.

14. Item No. 3 pertaining to approval of the remuneration payable to M/s. D. Sabyasachi & Co. (Firm Registration No. 000369), Cost Accountant, who was appointed by the Board of Directors, at its meeting held on 16th May, 2025, on recommendation of Audit Committee, at its meeting held on the same day, to conduct audit of the cost records of the Company for the Financial Year ending 31st March, 2026 was taken up for consideration. In terms of the provisions of Section 148 of the Act read with Rule 14(a)(ii) of the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditor was required to be ratified by the members of the company at Annual General Meeting.
15. The Audit Committee and the Board of Directors of the Company had at their respective meetings held on 16th May, 2025, recommended and approved the remuneration of Rs. 20,000/- plus taxes, as applicable, and out of expenses incurred in connection with the Cost Audit for the Financial Year ending 31st March, 2026, for consideration and approval by members of the Company.

CHAIRMAN'S
INITIALS



16. The proposed Ordinary Resolution and related Statement pursuant to Section 102 of the Act in respect to Item No. 3, as set out in the Notice, was taken as read. The following resolution was passed as Ordinary Resolution:

“RESOLVED THAT pursuant to provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), the Company hereby ratifies the remuneration of Rs. 20000/- plus taxes, as applicable, and out of pocket expenses incurred in connection with the Cost Audit, payable to M/s. D. Sabyasachi & Co (Firm Registration No. 000369), Practicing Cost Accountant, who are appointed as Cost Auditors of the Company, based on the recommendations by the Audit Committee and also approval by the Board of Directors of the Company, at its respective meeting held on 16th May, 2025, to conduct Audit of the cost records of the Company for the financial year ending 31st March, 2026.


FURTHER RESOLVED THAT the Board of Directors of the Company, be and is hereby authorized to do all such acts, things, deeds and matters which are connected therewith or incidental thereto and take all necessary steps, as may be necessary, proper or expedient, to give effect to this resolution.”

Item No. 4

TO APPOINT MR. ASHOK KUMAR DAGA (FCS-2699, COP-2948), AS THE SECRETARIAL AUDITOR OF THE COMPANY AND FIX HIS REMUNERATION.

17. Item No. 4 pertaining to the appointment of Mr. Ashok Kumar Daga (FCS-2699, COP-2948), Practicing Company Secretary, as the Secretarial Auditor of the Company for a period of 5 consecutive years was taken up for consideration. She mentioned that in accordance with Section 204 of the Act and other applicable provisions of the Act, read with Rule 9 of the Companies (Appointment & Remuneration of Managerial Personnel) Rules, 2014 and any other rules as may be applicable (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force) the company was required to annex Secretarial Audit Report to its Annual Report. Further, pursuant to Regulation 24A of SEBI Listing Regulations, the peer reviewed Practicing Company Secretary appointed as Secretarial Auditor may also conduct Annual Secretarial Compliance Audit and shall be appointed for a term of 5 consecutive years.
18. The Audit Committee and the Board of Directors of the Company had at their respective meetings held on 16th May, 2025, recommended the appointment of Mr. Ashok Kumar Daga (FCS-2699, COP-2948), Practicing Company Secretary as the Secretarial Auditor who would also conduct Annual Secretarial Compliance Auditor for a term of 5 years commencing from FY 2025-26, at a remuneration of Rs. 45,000/- (Rupees Forty Five Thousand only) plus applicable taxes and reimbursement of actual, travel and other out-of-pocket costs incurred in connection with the audit for FY 2025-26 and at such fees for remaining period

CHAIRMAN'S
INITIALS



as may be determined mutually, for consideration and approval by members of the Company.

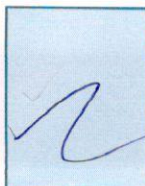
19. The proposed Ordinary Resolution and related Statement pursuant to Section 102 of the Act in respect to Item No. 4, as set out in the Notice, was taken as read. The following resolution was passed as Ordinary Resolution:

“RESOLVED THAT pursuant to the provisions of Section 204 of the Companies Act, 2013 (“the Act”) and other applicable provisions if any of the Act read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 (“Rules”) and such other rules, as may be applicable (including any statutory modification(s), amendment(s) or re-enactment(s) thereof for the time being in force) and Regulation 24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements), Regulations, 2015 (“SEBI Listing Regulations”) including any amendment thereto for the time being in force and based on the recommendations by the Audit Committee and also approval by the Board of Directors of the Company, at its respective meeting held on 16th May, 2025, Mr. Ashok Kumar Daga (FCS-2699, COP-2948), Practicing Company Secretary, being eligible and willing to act as Secretarial Auditor of the Company and having furnished his consent letter and eligibility certificate pursuant to Regulation 24A of the SEBI Listing Regulations, be and is hereby appointed as the Secretarial Auditor of the Company, to conduct Secretarial Audit and Annual Secretarial Audit, for a term of 5 consecutive years commencing from financial year 2025-26, at a remuneration of Rs. 45000/- (Rupees Forty Five Thousand only) plus taxes, as applicable, and reimbursement of actual, travel and out of pocket expenses incurred in connection with the audit for the financial year 2025-26 and at such remuneration, as may be decided by the Board of Directors in consultation with the Secretarial Auditor and being mutually agreed upon plus taxes as applicable and in addition to reimbursement of actual, travel and out of pocket expenses incurred incidental to their functions for the remaining period of his appointment.

FURTHER RESOLVED THAT the Board of Directors of the Company, be and is hereby authorized to do all such acts, things, deeds and matters which are connected therewith or incidental thereto and take all necessary steps, as may be necessary, proper or expedient, to give effect to this resolution including filing of requisite E-Forms with the Registrar of Companies, West Bengal and signing of appointment/ intimation letters, if any.”

20. After all the resolutions were moved, the Company Secretary informed the attendees that Company had provided the option to the members to register themselves as speaker at the AGM. The window for registering oneself as Speaker was kept open open till Friday, 12th September, 2025. During this period only 32 speakers registered themselves as Speaker. The Speakers were then allowed to speak chronologically in order of their registration as Speaker. It was noted that 29 speakers did not attend the meeting and hence the remaining

CHAIRMAN'S
INITIALS



speakers were allowed to speak. Upon the speaker completing their submissions, the Company Secretary thanked the speakers for their kind words.

21. It was announced by her that the combined results of remote voting done previously and the E-voting at the AGM, would be available on the Website of the Company, NSDL and Stock Exchanges, immediately after receipt of Scrutinizer's Report and that the Voting Results and the Consolidated Scrutinizer Report would be displayed on the website of the company at www.kkalpanagroup.com, on the website of CB Management Services Pvt. Ltd., the Registrar and Share Transfer Agents of the Company at www.cbmsl.com and also on the website of Stock Exchanges where the company is listed (i.e. BSE Limited at www.bseindia.com and the Calcutta Stock Exchange Limited at www.cse-india.com) not later than 2 working days from the conclusion of this AGM. One way webcast of the meeting will also be hosted on the website of the Company shortly.
22. The meeting concluded with a Vote of Thanks to the Chair and all attendees at 11:56 am and further, 15 minutes time was which concluded with 12:11 pm (allowed for E-Voting at AGM).
23. The Results of the voting, (Remote E-voting and E-Voting at the AGM), annexed herewith, were declared on 23rd September, 2025 based on the report of scrutinizer dated 23rd September, 2025.

Entered in the Minutes Book on the 22nd day October, 2025 at Kolkata

Date: - 22.10.2025

Place: - Kolkata


CHAIRMAN

CHAIRMAN'S
INITIALS



40th ANNUAL GENERAL MEETING OF KKALPANA INDUSTRIES (INDIA) LIMITED HELD ON 23RD DAY OF SEPTEMBER, 2025

Declaration of Results of Remote E-Voting and E-Voting at the meeting

The Consolidated Results as per the Scrutinizer's Report dated 23rd September, 2025 are as follows:

Resolution No.	Particulars	% Votes in Favour	% Votes against	% Votes disqualified
1	To adopt the Audited Balance Sheet as at 31 st March, 2025 and the Statement of Profit & Loss Account and Cash Flow Statement for the year ended as on that date and the Board's Report and Report of the Statutory Auditors thereon.	100	-	-
2	To appoint a director in place of Dr. Pranab Ranjan Mukherjee (DIN: 00240758), who retires by rotation and being eligible, offers himself for reappointment.	100	-	-
3	Approval of the Remuneration payable to the Cost Auditors of the Company for the Financial year ended 31 st March, 2026.	100	-	-
4	To appoint Mr. Ashok Kumar Daga (FCS-2699, COP-2948), as the Secretarial Auditor of the Company and fix his remuneration.	100	-	-

Date: 23.09.2025

Place: Kolkata


Chairman

CHAIRMAN'S
INITIALS

